



ANNUAL REPORT 2025





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FOREWORD

The past year was marked by social and political tensions, as well as economic turbulences. New refugee flows and cuts to aid required greater flexibility and re-evaluation of our approaches to ensure that we could continue to implement our projects successfully and provide reliable support to young people. Once again, it became clear how vital sport can be for personal and social development. Especially in uncertain times, it builds confidence and self-belief, offers protection and stability, and creates a sense of community.

In our 2025 projects, children and young people – both with and without disabilities, local and with a refugee background – gained access to sport, coaches they can trust and safe spaces. They experienced belonging, developed social skills, and were able to cope with traumatic experiences. The benefits of these experiences extend far beyond the pitch, fostering resilience, optimism, and the development of individual potential.

At the end of 2025, the Scort Foundation concluded its mandate as Co-Convener of the Sport for Refugees Coalition, marking the end of a four-year, intensive, and highly successful collaboration with the UN Refugee Agency and the Olympic Refugee Foundation. Our joint advocacy work highlighted the importance of

making the needs of young people in challenging circumstances visible, while emphasising the transformative power of sport. It also generated valuable inputs and fostered new partnerships that will continue to enrich our projects.

Sport alone cannot change the world, but it can empower people to initiate small yet meaningful changes that make a lasting difference in the lives and development of children. Guided by this conviction, we look to the year ahead with optimism and gratitude for everyone who supports and accompanies us on this journey.

Our special thanks go to the entire board of the foundation, our partner clubs, donors, and partner organisations. Together, we enable young people to find courage, discover their strengths, and actively shape their future. Together, we put hope into motion.

J. Lambrecht Tanya Rütli
Julia Lambrecht and Tanya Rütli
Co-CEOs

SCORT FOUNDATION



The Scort Foundation, founded in 2007, is a politically and religiously independent non-profit organisation based in Switzerland. The foundation's purpose is to promote and organise sport and play-based activities that foster education, development, and peace.

As an actor in the 'sport for development movement', Scort harnesses the positive power of sport to tackle social challenges and to support young people living in vulnerable situations to thrive through sports and thus contribute to peace in their communities.

Scort values close co-operation and exchange with local and international non-governmental and governmental organisations, aiming to create partnerships to positively impact the following three key areas:

- Peacebuilding and education in forced displacement and crisis regions
- Inclusion and education for people with disabilities
- Child protection in sports

Scort's project and advocacy activities build a bridge between sports and international development work and engage partner organisations from both sectors to contribute their expert knowledge and experience. While Scort and the professional clubs of the Football Club Social Alliance provide coaching and leadership skills for the work with children, UN agencies and NGOs share deep local expertise as well as humanitarian and development know-how and networks. As a result, young people involved in the programmes benefit from a wide range of shared knowledge that helps them overcome their challenges.

The Scort team is comprised of experts in sport, economics, social and political sciences, as well as evaluation. They manage all advocacy and project work, including project design and planning, implementation, evaluation and fundraising. Moreover, they share knowledge through workshops and conferences, leveraging their expertise to raise awareness, foster exchange and provide guidance to various stakeholders within and beyond the field of sport for development.

IMPACT OVERVIEW

Learn more about Scort's impact here:



PARTNERSHIPS



GLOBAL PARTNERSHIPS



“UNHCR and the Scort Foundation are united in a vision to protect and empower young people forced to flee, through sport. Scort’s sport and capacity development programmes provide opportunities for refugees and other displaced young people to develop new skills and social networks that build bridges with host communities, fostering inclusion and well-being. UNHCR is proud of our long-standing partnership with the Scort Foundation, together leveraging community led change to enable some of the most disadvantaged young people in the world to thrive, not just survive.”

FRANCESCA BONELLI,
HEAD OF THE PARTNERSHIP AND COORDINATION SERVICE,
UNITED NATIONS HIGH COMMISSIONER FOR REFUGEES

SELECTED PARTNERS AND SUPPORTERS

FROM 2025



FCSA ACHIEVEMENTS SINCE 2007



> 20 LOCATIONS
where the FCSA has been active

1,044 CERTIFIED YOUNG COACHES
are positively impacting the lives of the children and youth they work with, as well as the wider communities

3,797 PEER YOUNG COACHES
have been trained by the Young Coaches

> 130,200 CHILDREN
have benefitted from the coach-led activities

325 PARTNERS AND SUPPORTERS
have contributed to the programmes



NORTHERN IRELAND

GERMANY

SWITZERLAND

POLAND

ROMANIA

KOSOVO

UKRAINE

LEBANON

JORDAN

ISRAEL/PALESTINE

INDIA

SUDAN

UGANDA

RWANDA

TANZANIA

SRI LANKA

VIETNAM

INDONESIA

AMBASSADORS



"Taking our social responsibility beyond the pitch is crucial for us at FC Basel 1893. Football is much more than competition or sport. Together with the Football Club Social Alliance we can teach young people in conflict and crisis regions social values through football and promote tolerance, inclusion, and social integration. We are proud to be part of this great initiative."

URSULA REY-KRAYER, FC BASEL 1893

"As Bayer 04 Leverkusen's ambassador for the FCSA, I am proud to be part of an initiative that offers young people a better future through football. We believe that sport not only unites, but also has the power to positively change the lives of children and young people. As part of the FCSA, Bayer 04 is fully committed to promoting education and social inclusion so that everyone has the chance to realise their dreams."

PAULO SERGIO, BAYER 04 LEVERKUSEN



"At SV Werder Bremen, sustainability is a mindset, a responsibility, and a strategic goal all at once. Through programmes like SPIELRAUM, our work in inclusion, and our strong commitment to women and girls, we demonstrate how football creates spaces for participation, equal opportunities, and social development. The Football Club Social Alliance enables us to live up to this responsibility beyond borders and, together with other clubs, open up new perspectives for a fairer and more sustainable future. We are proud to be part of this strong network."

ANNE-KATHRIN LAUFMANN, SV WERDER BREMEN



"For FC Schalke 04, football is far more than a sporting competition; it is an expression of our social responsibility. Together with the Football Club Social Alliance, we are specifically committed to using football to support people with disabilities, actively promoting inclusion and enabling sustainable participation. The Alliance provides us with a platform to extend these values beyond our own club and to make a meaningful impact. We are proud to be part of this strong network."

SEBASTIAN BUNTKIRCHEN, FC SCHALKE 04



"Football is a game of the head, heart, and gut. You need to have a broad vision, support your team with passion, and often act intuitively. The Football Club Social Alliance helps children and young people worldwide to develop precisely these skills: playing football with openness, an international perspective and heart and soul."

THOMAS STIPSITS, FK AUSTRIA WIEN



"Football bears a great responsibility in society. Embracing this responsibility has been an integral part of the philosophy of 1. FSV Mainz 05 for many years. The Football Club Social Alliance makes it possible for us to fulfil this commitment on a global level. Being able to familiarise children and adolescents from all over the world with the values of team spirit, tolerance, mutual respect and joy through the power of football is great. We are proud to be part of this initiative."

NIKO BUNGERT, 1. FSV MAINZ 05





YOUNG COACH EDUCATION

PROGRAMME OVERVIEW

The Young Coach Education aims to empower committed young adults (Young Coaches) to become role models and grassroots football coaches in communities affected by displacement, violence, or other crises.

The education is offered free of charge, delivered through a blended model that combines on-site modules with an interactive online learning format over a four-to-six-month period. During the education, the Young Coaches learn how to use football and sports to create safe, inclusive and educational spaces for vulnerable children: Through educational games they can address locally relevant topics such as social cohesion, peaceful coexistence or child protection in a playful and accessible manner.

Additionally, Young Coaches learn how sports can build a child's confidence, improve their interpersonal skills and enhance their general well-being – making them much more than just football coaches: They become persons of trust as well as proactive community leaders, putting them in a position to positively influence lives beyond the pitch.

After completing their initial education, Young Coaches train individuals from their own networks to become so-called Peer Young Coaches, which creates a multiplier effect.

FOLLOW-UP EDUCATION

The Follow-up Education typically takes place two or more years after the initial project, offering opportunities for continued learning and improving the long-term impact of the education. The Follow-Up Education is open to active Young Coaches as well as selected Peer Young Coaches. The refresher training recaps and builds on content from the initial training, giving the coaches the chance to learn about new topics relevant to their work with children and exchange with peers.

FOCUS REGIONS

Since 2024, Scort has defined two focal regions for its Young Coach Education projects: Latin America and Eastern Africa. This regional approach aims to strengthen networks of coaches and partners, promote project sustainability, and enhance resource efficiency.

ECUADOR



PROJECT OVERVIEW

BACKGROUND

Ecuador is experiencing escalating crime and violence, internally displacing an estimated 80,000 people. Alongside this insecurity, the country currently hosts more than 500,000 refugees and migrants, primarily from Colombia and Venezuela. In this challenging context, many children from refugee and host communities are directly affected and often lack healthy alternatives away from organised crime and violence. As a result, safe spaces where they can learn, play, and interact with peers are critical for their overall well-being and development.

YOUNG COACH EDUCATION

Building on the success of the 2023/24 project, Scort and the FCSA once again partnered with the UN Refugee Agency and Fundación de las Américas para el Desarrollo (FUDELA) to train 45 young people as grassroots football coaches and community leaders. Many came from high-risk coastal and southern areas affected by violence and crime. They learnt how to deliver safe and inclusive activities for children in their communities, as well as how to use sport to address community-based issues such as violence, poverty or insecurity.

OUTCOMES (2024/25 Education)

- **Coaching:** 93% of Young Coaches (YCs) reported feeling better equipped to teach educational aspects through sport following the education.
- **Inclusion:** 96% of YCs adjusted their coaching methods to ensure that all children, including girls, refugees, migrants, and children with disabilities, feel included in their activities.
- **Protection:** 96% of YCs reported increased confidence in identifying protection risks and had already implemented new measures to enhance child safety in their activities.
- **Leadership:** 96% of YCS reported increased confidence in leading peers during activities and feel better equipped to be role models for children.



45 Young Coaches



42% Females



1:2 Multiplier Effect



86 Peer Young Coaches



> 3,100 Benefitting Children

TESTIMONIES



I've learned a lot... especially that teaching is something fun and that we can teach through games. And I think using these kinds of activities or games not just for sport skills, but also incorporating topics like recycling, inclusion, and others through the sport, is a very good strategy.

**Brayan,
Young Coach**



What I especially liked about the Young Coach training was that the instructors provided us with important methods and tools to address the social challenges in our communities. They did this through practical and technical sessions on the field and didn't just overwhelm us with theory - as is often the case in other training programmes.

**Daniela,
Young Coach**



Sport is a powerful tool to protect vulnerable communities, which is why this project is so important. And this protection spreads through the Young Coaches: from the children to their families and into society as a whole.

**Liliana Lozano,
UNHCR Ecuador**



**Find out
more about
this project:**



FOLLOW-UP ECUADOR



PROJECT OVERVIEW

BACKGROUND

Since the first Young Coach Education in Ecuador in 2023/24, more than half of the originally trained Young Coaches are still actively working with children in their communities. Additionally, all of them have trained Peer Young Coaches since: These are peers within their communities that support them in running and expanding their activities.

To give Peer Young Coaches a chance to learn from international instructors, as well as address the evolving needs of Young Coaches, the FCSA and Scort returned to conduct a Follow-up Education in November 2025. The training involved 21 Young Coaches and 12 selected Peer Young Coaches.

FOLLOW-UP EDUCATION

The Follow-up Education aimed to build on the content of the previous education in 2023/24, helping coaches to gain further insight into educational games, to learn more about the importance of gender equality and the integration of girls in their activities. The Follow-up Education was supported by Fondation Botnar, FC Basel 1893, and FUDELA.

OUTCOMES

- **Adaptability:** 85% of coaches improved their ability to adapt activities to the space and resources available as well as the abilities of different children.
- **Girls Inclusion:** 87% of coaches feel more confident in their ability to support girls through their activities, helping to address gender-barriers.
- **Education:** 87% of the active Young Coaches deliver activities that include educational messages e.g. values and life skills.
- **Inclusion:** 70% of the active Young Coaches include refugee, migrant AND host community children.



39 Young Coaches (from 2023/24)



62% are still active



1:2 Multiplier Effect



75 Peer Young Coaches



> 3,200 Benefitting Children

TESTIMONIES



Most of the activities we had already seen in the previous modules, but I have a much better understanding of the STEPS methodology today. We had two setbacks in the planning and delivery of our sessions; they were mistakes that allowed us to reflect and improve in the activities we were doing.

**Andrés,
Young Coach**



In my community, girls are really excluded and are not part of the sports games, but I will ensure that girls are part of the games and also make them know that they are capable of anything they want and they can play as well as anyone else.

**Sabina,
Peer Young Coach**



Given the current social context in the country, with numerous challenges related to insecurity, lack of opportunities and mental health problems among children and adolescents, projects like this are becoming even more important. Sport is becoming a powerful instrument of prevention, protection, and holistic development.

**Diana Lascano,
FUDELA Project
Co-ordinator**



**Find out
more about
this project:**



UGANDA



PROJECT OVERVIEW

BACKGROUND

Uganda is home to almost 1 million refugee children, many fleeing violence and insecurity in South Sudan. Despite Uganda's openness to provide refuge, recent aid cuts have severely affected child protection, education, health, and social services. Additionally, safe spaces for structured play, led by positive adult role models are limited: Following an assessment in February 2025, it was evident that existing activities are often designed for older youth, leaving younger children – particularly girls – without inclusive opportunities to learn, play, and help process trauma associated with displacement.

YOUNG COACH EDUCATION

Recognising a need for trained coaches to facilitate safe and educational spaces for children, a Young Coach Education was delivered in 2025. The project put an emphasis on protection outcomes and trained 45 young adults – 84% refugees from South Sudan – to deliver safe and structured football and educational-based activities for children from refugee and host communities. The education was delivered in collaboration with the FCSA, UNHCR Uganda, Global Rehabilitation and Transformation Response and Hope Foundation.

OUTCOMES

- **Coaching:** 100% of Young Coaches (YCs) are better able to teach educational games through sport.
- **Protection:** 96% of YCs are more confident in identifying protection risks children face.
- **Inclusion:** 96% of YCs deliver inclusive sport-based activities for boys and girls.
- **Leadership:** 100% of YCs educated in 2025 have trained Peer Young Coaches to deliver activities with children.



45 Young Coaches



22% Females



1:2 Multiplier Effect



100 Peer Young Coaches



> 4,200 Benefitting Children

TESTIMONIES



Through this programme, I learnt that girls can do everything that boys do: they can play, they can train, they can lead. It is very important to have female role models in our communities so that young girls look up to them and feel inspired. When they see women like us who are active in sport, they start to believe that they also belong and that their dreams count.

**Agnes,
Young Coach**



[Before this training], I didn't know that football can involve educational games, where people can learn... I didn't know that. But through this training, I am able to acquire these skills, and these are the skills that I am really going to use to support the refugee children in our settlement.

**Remo,
Young Coach**



With this training we can enable young people to mobilise children and create a safe environment for them through these structured sports offers. This provides a basis for further child protection measures within their communities to prevent risks such as sexualised violence.

**Tonny Kasiita,
UNHCR Uganda**



**Find out
more about
this project:**





DISABILITY FOOTBALL

TANDEM YOUNG COACH EDUCATION

The Tandem Young Coach Education is a unique programme which targets young persons with and without disabilities who are interested in getting involved in disability football as coaches.

During the education, one person with a disability (Young Coach) and one person without a disability (Tandem Partner) form a so-called “Tandem”. Led by an experienced team of instructors, these Tandems learn to become coaches in disability football while continuously working together.

This creates a process of mutual learning which ensures added value for both parties: With the support of their Tandem Partner, the Young Coaches learn to take on more responsibility. At the same time, the Tandem Partners gain practical experience in the area of inclusion.

This initiative addresses the scarcity of coaches available for disability football activities, while also fulfilling the desire of these players to actively take on responsibility for their team.

SPECIAL YOUTH CAMP

The Special Youth Camp is a football and leisure camp for children and youth with disabilities from across Europe who come together to play, learn, and gather unique experiences outside of their usual environment.

During one week, the children enjoy football trainings – instructed by the FCSA instructors and previously educated Tandems – as well as a diverse leisure programme.

Through activities on and off the pitch, children and youth with disabilities have the opportunity to discover new things together, push beyond their limits, and form new friendships. Sharing these moments fosters the participants’ self-awareness, promotes self-confidence, and gives them the chance to make friends across borders.

The Special Youth Camp ensures that all players, regardless of their abilities, have access to enriching recreational experiences, considering the limited availability of inclusive camps of this kind.

EUROPE



PROJECTS OVERVIEW

TANDEM EDUCATION IN BREMEN

In May 2025, Scort and the FCSA, in collaboration with the DFB Foundation Sepp Herberger and the DFL Foundation, trained 12 Tandems (24 participants) in disability football. During an online introductory phase, the Tandems learned how to safeguard children with disabilities in sports, guided by a practical handbook developed in collaboration with Kindernothilfe e.V.. Afterwards, they attended 4 days of in-person training in Bremen, Germany to learn how to deliver disability football activities. By the end of the week, they led 2 training sessions with the inclusive team from SV Werder Bremen.

SPECIAL YOUTH CAMP IN BASEL/LÖRRACH

The week-long football and leisure camp welcomed 47 children and youth from FCSA partner clubs and guest clubs 1. FC Nürnberg, FV Lörrach-Brombach, and TG Jahn Trösel. Instructors from the participating clubs and 5 Tandems from previous educations led the training sessions. Participants attended a match of the 2025 UEFA Women's Euro at FC Basel 1893's stadium and concluded the week with their own Special European Championship, in which the children represented 8 nations, showing great team spirit and sportsmanship.

OUTCOMES (Tandem Education)

Confidence: 89% of Young Coaches reported increased coaching confidence as a result of attending the education.

Adaptability: 70% of Tandem Partners increased their ability to adapt exercises to different types of disabilities.

Further Education: 5 Tandems improved their ability to deliver disability football sessions as a result of further education at the Special Youth Camp.

Sustainability: 76% of Young Coaches and Tandem Partners are still actively coaching 6 months post-project (17 of 24 responded).



24 Coaches trained (12 Tandems)



50% Coaches with disabilities



> 200 Participants attend regular activities of trained Tandems



47 Children attending the SYC



17 Clubs involved

TESTIMONIES



I think it's important to show that people with disabilities can also be coaches. Through this education, prejudices are broken down, and it shows others what is truly possible.

**Kevin,
Tandem Partner**



Not only did I meet people here [at the Tandem Education] from whom I could learn, but also people with whom I got on well with – and with whom I can build a network to plan tournaments together in the future.

**Jeton,
Young Coach**



The Special Youth Camp is so valuable for the participants because everyone is allowed to be who they are. Everyone can take part, gets their chance, and everyone has fun. Unfortunately, everyday life is often very different.

**Kiara,
Carer,
SV Werder Bremen**



**Find out
more about
this project:**



STORIES



JENNET YOUNG COACH EDUCATION IN UGANDA

When the crises in South Sudan escalated, Jennet fled to Uganda. In Rhino Camp Refugee Settlement, she began mentoring children through play-based and educational activities, using her passion for sports to empower young girls and promote inclusion in her community.

"Since I was a child, I have loved sports. In school, I played football and volleyball. In Uganda, I became a community leader in our village where I also make myself useful to the community. I engage the children, teaching them in school and in the church, where I am a Sunday school leader.

I applied to the Young Coach Education so that as a Young Coach, I could continue my journey of teaching children. In our community, we lack coaches. Most of the coaches are boys, and boys take most opportunities because there is no one looking for the girls. People perceive that girls cannot play football, but girls do best.

Through the Young Coach Education, my skills improved. I learned from other coaches, and I feel there is unity, teamwork, and networking. I now am working with 70 children at the local church where I lead Sunday school. We do fun

games, arts, drawing, and other activities. I want to continue teaching the children that denomination should not limit them, and that tribes, colours, and belongings should not take us apart, but we should belong together.

I also have the vision to reduce teenage pregnancies. Because most girls are excluded from sports [...] they go out with their peers and have higher chances to get pregnant. However, when we involve them in sports, it creates unity and we help them understand the negative consequences of teenage pregnancies."



HANNAH AND STEFANIE TANDEM YOUNG COACH EDUCATION

Hannah and Stefanie met through the "FSH Soccer team Essen". They now jointly collaborate on and off the field. Together, they promote girls' and women's participation in inclusive sports, supporting female players and raising their visibility.

Hannah (Young Coach): *"My name is Hannah. I play for "FSH Soccer team Essen" and I am the team captain. I often coach and am passionate about children's football."*

Stefanie (Tandem Partner): *"I'm Stefanie and have been in the club for six years. I initially got involved as a mother, later took on carer roles, and eventually began coaching. I also play as a goalkeeper or defender."*

Hannah: *"We met through the club, as I played on the same team as her son."*

Stefanie: *"We joined the Tandem Education to share our experience and promote women's and girls' participation in inclusive sports, encouraging players to take their place on the field with confidence."*

Hannah: *"We want to motivate more young people in women's football and show that having*

disabilities is not a weakness. We focus on creating a welcoming environment and supporting players who are just starting or need extra help."

Stefanie: *"The Tandem Education helped us grow professionally and opened new perspectives. The hands-on sessions were especially formative, letting us apply what we learned and see the impact."*

Hannah: *"Seeing the players' smiles and motivation confirmed that I made the right decision [to participate in the Tandem Education]."*

Stefanie: *"Their enthusiasm was wonderful – they were full of energy and joy in every session."*





ADVOCACY

WHY DOES SCORT ADVOCATE FOR SPORT?

Scort believes that sport-based activities – when implemented in a safe and structured manner – are an effective way to contribute to the development of children and youth, as well as to benefit the wider community. Such benefits include improving health and well-being, supporting integration efforts, and creating more inclusive societies.

Scort's advocacy efforts have the goal to promote and strengthen the development and delivery of sport-based initiatives around the world, including Scort's own projects. To achieve this goal, Scort builds strong partnerships with a variety of stakeholders from the sporting world and beyond.

The partnerships are designed to improve programmes, raise awareness, and build a collective evidence base on sport's contribution to wider development goals. Specifically, Scort mobilises organisations around two key thematic areas: sport in the displacement context and online safety in, and through, sports.

SPORT IN THE DISPLACEMENT CONTEXT

For years, the number of people fleeing war, conflict and persecution has been increasing. By mid-2025, UNHCR estimated that 117 million people worldwide had been displaced from their homes. The majority of them are children and youth. In this context, Scort emphasises the important role sport can play in improving the physical and mental well-being of refugees, breaking down cultural barriers, and creating opportunities for more socially cohesive societies within host communities.

ONLINE SAFETY IN AND THROUGH SPORT

While offering children a platform to play, communicate, learn, and socialise, the online environment exposes them to potential risks and harms. In this context, Scort highlights how organisations implementing sport and play-based activities can help protect children's safety online. The advocacy efforts also showcase how sport can be an effective tool to educate and raise awareness amongst children and parents about the risks and opportunities of the online world.

FOCUS AREAS



SPORT IN THE DISPLACEMENT CONTEXT

SPORT FOR REFUGEES COALITION

From 2021 to December 2025, Scort served as a co-convenor of the Sport for Refugees Coalition, alongside the UN Refugee Agency (UNHCR) and the Olympic Refugee Foundation (ORF).

The Coalition unites more than 170 stakeholders across sectors. They endorsed the Joint Pledge on Sport for Protection and Inclusion at the UNHCR Global Refugee Forum (GRF) 2023, committing to jointly improving the lives of refugees through sport.

As co-convenor, Scort played a significant role in strengthening the Coalition's strategic and operational development. Scort helped nearly double the Coalition's membership and enhance its reporting system which now provides meaningful insights into the implementation of the Joint Sport Pledge. These enhanced data collection and reporting processes also enable more coordinated communication among stakeholders and support joint advocacy efforts. The overarching goal is to further elevate the recognition of sport as a powerful tool for protection and inclusion and to encourage stakeholders to expand their initiatives.

Throughout its final year as a co-convenor in 2025, Scort together with UNHCR and ORF organised a series of events to promote knowledge exchange and sharing of best practices across the Coalition.

The co-convenors also supported the collection of data from the second year of the Joint Sport Pledge implementation, ensuring the insights gathered could further strengthen the acknowledgement of sport to improve lives.

Scort concluded its four-year mandate as co-convenor by contributing to keeping sport prominently on the agenda at the UNHCR-hosted Global Refugee Forum Progress Review. Held in Geneva in December 2025, the event assessed progress on the GRF 2023 commitments and identified priorities and next steps ahead of the GRF 2027.

From 2026 onwards, Scort will continue as an active Coalition member, promoting sport as an impactful tool to support people affected by forced displacement and implementing projects that advance the Joint Sport Pledge.

INTEGRATION OF REFUGEES THROUGH SPORT

Since 2024, Scort had been part of the Global Integration of Refugees Through Sport (IRTS) project, a two-year initiative led by the International Sport and Culture Association and funded by Erasmus+. The project brought together diverse organisations worldwide to advance the integration of refugees through sport by helping to generate evidence, sharing of expertise and best practices, piloting innovative projects and promoting sport as a path to wellbeing and inclusion.

As a project partner, Scort supported knowledge sharing and advocacy efforts, playing a key role in connecting organisations within a Community of Practice and fostering the exchange of practical experience among European partners. Scort also contributed to compiling and sharing promising approaches to integrate refugees through sport from around the world.

Together with the project partners, Scort made a significant contribution to the MOVE Congress, an international conference promoting recreational sport and health-enhancing physical activity, by helping to bring the topic of refugees integration

through sport to the forefront of an audience of around 900 professionals. Scort supported the design of workshops and a podium discussion on this topic, amplifying the voices and participation of refugees themselves. Notably, Scort facilitated the participation of Young Coach Astère, a refugee from Burundi living in Rwanda, as a podium speaker. He shared powerful, first-hand insights on the role of sport in his life and on the impact on children's wellbeing.

“

Football speaks one universal language because it brings people together regardless of their background. On the field, everyone is equal. In refugee settings, it helps heal trauma, rebuild trust, and create friendships between refugees and host communities.

**Astère,
Young Coach Rwanda**

”



BALANCE SHEET

	31/12/2025	31/12/2024
ASSETS	CHF	CHF
Cash & cash equivalents	845,574	953,127
Other accounts receivable	31,024	15,408
Accrued income	0	1,058
TOTAL CURRENT ASSETS	876,598	969,593
Tangible assets	5,500	6,100
TOTAL NON-CURRENT ASSETS	5,500	6,100
TOTAL ASSETS	882,098	975,693
LIABILITIES	CHF	CHF
Accounts payable	1,935	1,906
Other current liabilities	11,073	10,033
Deferrals	5,250	5,500
Projects overall	270,296	261,206
Projects upscaling	0	104,470
Advocacy	3,124	5,569
Project Disability Football	120,790	118,657
Total short-term provisions of uncompleted projects	394,210	489,902
TOTAL SHORT-TERM LIABILITIES	412,468	507,341
Foundation capital	468,352	451,510
Annual result	1,278	16,842
TOTAL EQUITY	469,630	468,352
TOTAL LIABILITIES	882,098	975,693

INCOME STATEMENT

	01/01 – 31/12/2025	01/01 – 31/12/2024
	CHF	CHF
Contributions	930,000	800,000
Other income	2,437	2,928
CONTRIBUTIONS AND OTHER INCOME	932,437	802,928
Grants Programmes	64,137	98,415
Invoiced services	45,580	31,884
Reversed provisions	106,915	160,345
Cost coverage projects overall	47,195	18,935
Cost coverage projects upscaling	104,470	104,998
INCOME PROGRAMMES	368,297	414,577
NET PROCEEDS	1,300,734	1,217,505
Personnel cost	-477,300	-451,700
Travel expenses	-117,990	-98,842
Project costs	-88,672	-130,339
Project balancing, formation of provisions	-162,888	-136,654
COSTS PROGRAMMES	-846,850	-817,535
GROSS PROFIT	453,884	399,970
PERSONNEL EXPENSES	-318,450	-241,277
Premises	-39,299	-37,971
Maintenance, repair, replacements	-1,972	-7,192
Company car, other transportation expenses	-4,097	-1,801
Insurances, fees, charges	-1,593	-1,593
Energy costs	-1,541	-1,120
Administration and IT expenses	-60,191	-54,273
Public relations and marketing expenses	-21,412	-37,063
OTHER OPERATING EXPENSES	-130,105	-141,013
DEPRECIATION OF TANGIBLE ASSETS	-3,076	-3,319
FINANCIAL RESULT	-975	2,481
TOTAL INCOME STATEMENT	1,278	16,842

APPENDIX TO THE FINANCIAL STATEMENT 2025

1. ORGANISATION

The foundation was established on 12 January 2007 in Schaan (Principality of Liechtenstein) and relocated to Basel (Switzerland) on 1 October 2010 based on the decision made by the Board of Directors on 27 January 2010.

PURPOSE OF THE FOUNDATION

The foundation's purpose is the support and organisation of sporting activities in service of education and training as well as towards the development of peace. The foundation publicly calls for donations.

LOCATION

The foundation's seat is in Basel, Switzerland, and domiciliated at Scobag Privatbank AG, Gartenstrasse 56, 4052 Basel.

FOUNDATION ASSETS

The starting capital of the foundation amounted to CHF 30,000. The foundation's assets can be increased through proceeds as well as through other donations, legacies and other contributions from third parties. The foundation is dependent solely upon its assets to carry out its purpose and cover its liabilities.

BOARD OF DIRECTORS

According to the statutes, the Board of Directors is made up of a minimum of three members. The Board determines the actual number of Directors.

- Gigi Oeri, President
- Pierino Lardi, Vice President
- Pierre Jaccoud, Member of the Board of Directors
- Claudio Sulser, Member of the Board of Directors
- Jean-Paul Brigger, Member of the Board of Directors
- Pascal Naef, Member and Delegate to the Board of Directors

All members of the Board of Directors operate with a joint signature of two.

The Board of Directors decides the term of office of each Director of the Board, although re-election is permitted. The President can be elected for life. In case of a by-election, the newly elected Director will take over the term of office of his/her predecessor. The Board of Directors supplements itself through means of co-optation.

All members of the Board of Directors work on a voluntary basis and did not receive any compensation or other remuneration during the financial year within the meaning of the Swiss Code of Obligations (Art. 734a para. 2 CO).

STATUTORY AUDITORS

BDO AG, Viaduktstrasse 42, 4051 Basel

SUPERVISORY AUTHORITY

Swiss Supervisory Board for Foundations, Inselgasse 1, 3003 Bern.

TAX EXEMPTION

The foundation fulfils the criteria for tax exemption according to Swiss Law (§ 66 lit. f StG und Art. 56 lit. g DBG).

2. BOOKKEEPING AND ACCOUNTING PRINCIPLES

The principles of bookkeeping and accounting applied in the financial statement are in alignment with the requirements of the Swiss Code of Obligation (Art. 957 ff. CO).

The essential financial positions are reported as below:

CURRENT ASSETS

The valuation of current assets as well as liabilities occurs at market value of the balance sheet reference date.

OTHER ACCOUNTS RECEIVABLE

Other current liabilities are stated at nominal value.

NON-CURRENT ASSETS

The non-current assets are generally balanced at acquisition or production cost minus necessary write-offs. The write-offs occur at book value, at the rate of 20% for mobile assets and 40% for IT and office hardware. Leased mobile fixed assets and the resulting liabilities are not accounted for.

LIABILITIES AND PROVISIONS

Liabilities are reported at nominal value.

Donations to current projects not yet spent are accounted within the provisions. Project costs not yet covered by project related contributions are being covered by non-specifically earmarked donations at year end, and/or, at the completion of a project.

After the completion of a project, excess income is used for similar projects or accredited to the general unallocated earnings.

The personnel costs attached to operating expenses are shown in the project costs.

3. EXPLANATION OF THE MAIN POSITIONS OF THE FINANCIAL STATEMENT

(ONLY SIGNIFICANT POINTS OF THE AUDITED FINANCIAL STATEMENTS ARE SHOWN HERE)

			2025 / CHF	2024 / CHF		
Cash & cash equivalents						
Cash balances			3,749	4,422		
Bank balances			841,826	948,706		
TOTAL CASH & CASH EQUIVALENT			845,575	953,128		
CONTRIBUTIONS AND DONATIONS (DONORS KNOWN BY SCORT)						
Contributions covering overhead costs			930,000	800,000		
Donations projects			64,137	98,415		
PARTNERSHIPS PROGRAMME 2025 (CHF)						
	DONATIONS, INCOME	EXPENSES	CREATION (-) REVERSAL (+) PROVISIONS ¹	ALLOCATED COSTS (-) INCOME (+) OVERALL	ALLOCATED COSTS (-) INCOME (+) UPSCALING	BALANCE
Project self-sustaining						
Overall	57,399	-1,114	-9,090	-47,195	-	0
Advocacy	-	-2,445	2,445	-	-	0
Upscaling	-	-	104,470	-	-104,470	0
Disability football	49,374	-51,507	2,133	-	-	0
Uganda	-	-73,147	-	18,543	54,604	0
Mexico	-	-1,388	-	1,388	-	0
Ecuador	2,945	-80,075	-	27,264	49,866	0
Total Projects self-sustaining	109,718	-209,676	99,958	0	0	0
FCSA² non-self-sustaining	-	-478,553	-	-	-	-478,553
TOTAL PROGRAMME FCSA	109,718	-688,229	99,958	0	0	-478,553

¹Projects not yet finished ²Football Club Social Alliance

In comparison, the costs of the FCSA Programme in 2024 amounted to a total of CHF 402,958. The entire overhead costs of the foundation as well as staff and evaluation costs of the FCSA Programme are covered by a private, annual contribution. Therefore, all funds generated through fundraising are exclusively assigned to the non-profit projects.

4. EXPLANATION OF THE AVERAGE ANNUAL NUMBER OF FULL-TIME EMPLOYEES

The number of full-time positions over the year is no more than ten.

REPORT OF THE STATUTORY AUDITOR



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4051 Basel

Bericht der Revisionsstelle zur eingeschränkten Revision
An den Stiftungsrat der

Scort Foundation, Basel

Als Revisionsstelle haben wir die Jahresrechnung (bestehend aus Bilanz, Erfolgsrechnung und Anhang auf den Seiten 38 - 42) der Scort Foundation für das am 31. Dezember 2025 abgeschlossene Geschäftsjahr geprüft.

Für die Jahresrechnung ist der Stiftungsrat verantwortlich, während unsere Aufgabe darin besteht, die Jahresrechnung zu prüfen. Wir bestätigen, dass wir die gesetzlichen Anforderungen hinsichtlich Zulassung und Unabhängigkeit erfüllen.

Unsere Revision erfolgte nach dem Schweizer Standard zur Eingeschränkten Revision. Demnach ist diese Revision so zu planen und durchzuführen, dass wesentliche Fehlansagen in der Jahresrechnung erkannt werden. Eine eingeschränkte Revision umfasst hauptsächlich Befragungen und analytische Prüfungshandlungen sowie den Umständen angemessene Detailprüfungen der bei der geprüften Einheit vorhandenen Unterlagen. Dagegen sind Prüfungen der betrieblichen Abläufe und des internen Kontrollsystems sowie Befragungen und weitere Prüfungshandlungen zur Aufdeckung deliktischer Handlungen oder anderer Gesetzesverstösse nicht Bestandteil dieser Revision.

Bei unserer Revision sind wir nicht auf Sachverhalte gestossen, aus denen wir schliessen müssten, dass die Jahresrechnung nicht dem schweizerischen Gesetz und der Stiftungsurkunde entspricht.

Basel, 5. Februar 2026

BDO AG

Lorenzo Papini

Zugelassener Revisionsexperte

Daniela Kaiser

Leitende Revisorin
Zugelassene Revisionsexpertin

Beilagen
Jahresrechnung

BDO AG, mit Hauptsitz in Zürich, ist die unabhängige, rechtlich selbstständige Schweizer Mitgliedsfirma des internationalen BDO Netzwerkes.



BOARD OF DIRECTORS

PRESIDENT

Gigi Oeri
Honorary President FC Basel 1893

VICE PRESIDENT

Pierino Lardi
Former FIFA Commissioner
Former UEFA Match Delegate

BOARD OF DIRECTORS

Pierre Jaccoud
Owner Pierre Jaccoud Consult
Vice Chairman Independent Capital Group
Chairman of the Stiftung Blindenheim Basel

Avv. Claudio Sulser
Attorney at Law, TEAM LEGAL SA Lugano
Former Swiss National Team Player

Jean-Paul Brigger
Former FIFA Technical Director
Former Swiss National Team Player

DELEGATE OF THE BOARD OF DIRECTORS

Pascal Naef
Personal Assistant to the President of the Scort Foundation
Managing Director and Delegate of the Board of Directors of Stiftung Nachwuchs-Campus Basel

HONORARY MEMBER

Adolf Ogi
Former President of Switzerland
Former Special Adviser to the UN Secretary
General on Sport for Development and Peace



IMPRINT

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